The Washington State Board of Education

Governance I Accountability I Achievement I Oversight I Career & College Readiness

2012-2014 Strategic Plan

Goal One: Effective and Accountable P-13 Governance

- A. Improve the current P-13 education governance structure.
- I. Seek avenues for collaboration between SBE, WTECB, OSA, OSPI, PESB, QEC, and Legislative Task Forces, to foster coordinated solutions to issues impacting student learning.
- II. Engage the Office of Student Achievement to discuss governance and make recommendations for clarifying roles and responsibilities and streamlining the system.

Goal Two: Comprehensive Statewide K-12 Accountability

- A. Revise the Achievement Index.
 - I. Engage with stakeholders in the design, development, and implementation of a Revised Achievement Index.
 - II. Develop an Achievement Index that includes student growth data and meets with approval by the USED.
- B. Establish performance improvement goals for the P-13 system.
 - I. Assist in the development of revised Annual Measurable Objectives (AMO's) that align with the revised Achievement Index.
 - II. Identify key performance indicators to track the performance of the education system against the strategies of the SBE Strategic Plan.
- C. Develop and implement a statewide accountability system.
 - I. Engage with stakeholders in the design, development, and implementation of a statewide accountability system framework which includes state-funded supports for struggling schools and districts.
 - II. Advocate for legislation and funding to support a robust and student-focused accountability system.

Goal Three: Closing Achievement Gap

- A. Promote policies that will close the achievement gap.
 - I. Promote and support best practices that will close the achievement gap.
 - II. Analyze student outcome data disaggregated by race, ethnicity, native language, gender, and income to ascertain the size and causes of achievement and opportunity gaps impacting our students.
- B. Advocate for high quality early learning experiences for all children.
 - I. Advocate to the legislature for state funding of all-day Kindergarten, reduced K-3 class sizes as directed in HB 2776, and increased access to high quality early learning.
 - II. Promote early prevention and intervention for pre-K through 3rd grade at-risk students.
- C. Promote policies for an effective teacher workforce.
 - I. In collaboration with the PESB, review state and local efforts to improve quality teaching and education leadership for all students.
 - II. Advocate for new state policies to assist districts in enhancing their teacher and leader quality that will improve student performance.

Goal Four: Strategic Oversight of the K-12 System

- A. Work with districts to ensure Basic Education Act Compliance.
 - I. Strengthen Basic Education Compliance, improving administration while ensuring students' educational entitlements have been satisfied.
 - II. Put into rule clear and effective criteria for waivers from the 180-day school year.
- B. Assist in oversight of online learning and other alternative learning experience programs and Washington State diploma-granting institutions.
- I. Examine policy issues related to the oversight of online learning for high school credits.
- II. Clarify state policy toward approval of online private schools and make any needed SBE rule changes.
- C. Promote, through legislation and advocacy, a transition to a competency-based system of crediting and funding.
 - I. Seek legislation to provide full funding to alternative learning education (ALE) programs employing blended models of instruction, which utilize the combined benefits of face-to-face instruction and innovative models of virtual education.

Goal Five: Career and College Readiness for All Students

- A. Provide leadership for graduation requirements that prepare students for postsecondary education, the 21st century world of work, and citizenship.
 - I. Advocate for the implementation of Washington career and college-ready graduation requirements.
 - II. Advocate for the implementation of school reforms outlined in HB 2261 and HB 2776.
- B. Identify and advocate for strategies to increase postsecondary attainment and citizenship.
 - I. In partnership with stakeholders, assess current state strategies, and develop others if needed, to improve students' participation and success in postsecondary education through coordinated college- and career-readiness strategies.
 - II. Convene stakeholders to discuss implementation of Common Core standards, Smarter/Balanced assessments, and implications for current state graduation requirements.
- C. Promote policies to ensure students are nationally and internationally competitive in math and science.
 - I. Research and communicate effective policy strategies within Washington and in other states that have seen improvements in math and science achievement.
 - II. Develop phase in plan of science graduation requirements for Legislature's consideration.